Jorge A. Romero-Day

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SUMMARY

Creativity Strategic Planning Execution

Giving back and together creating value, while engaging and contributing wherever we can design and implement effective solutions.

A proven capacity in sales, marketing and planning to develop profitability growth through increasing revenues, new product/channel development, and resource/mix optimization. Track record of bottom line responsibility spearheading operational improvements, driving productivity and cost reductions. Principal talents include leadership, creativity and a strong ability to translate conceptual ideas into market realities.

PROFESSIONAL EXPERIENCE

■ Purdue University

2022-Present

Continuing Lecturer – Burton D. Morgan Centre for Entrepreneurship & Innovation Associate Director – Mitch Daniels School of Business Career Services Executive in Residence – Mitch Daniels School of Business

■ Member of the Supervisory Board

2015-Present

VeerRaj Industries, India – *Biofuels* – 2023 - *Present* **Food Technology S.A., Argentina** – *Food Ingredients/ Machinery)* - 2017-Present **CyT S.A.** – Consulting Project Management – 2015-Present

■ Entrepreneurship Ventures

2000-Present

 $\textbf{JRD}-\textit{Startups/Restructuring/Interim\ Management}-2018\text{-}\textit{Present}$

Antigua Quimera – Premium Craft Brewery) - 2009-2014

PANORD – Sourcing cost/value supplier relationships - 2010 -2013

Bioenergy Argentina – *Biofuels Trading* - 2010-2013

Endeavor Foundation – coach of new ventures – 2007-2018

Biogenesis – Food and Mouth disease vaccine laboratory - 2001 - 2007

Bodega Simonassi – Winery - 2000-2006

e-Cartago – Demand aggregator platform - 2000 - 2002

■ DSM Food Specialties; Regional President LATAM & DSM Landlord Argentina, Paraguay and Uruguay - Argentina 2012-2018

■ Andre Pectin, China – Raw Material and Market Development Consultant 2013-2016

■ PANORD S.A. – Managing Director/ Owner, Argentina 2010 - 2012

■ World Minerals/ Imerys - Regional Commercial Director, South America 2007-2011

■ AB Mauri, a division of Associated British Foods Regional Director, Mexico, Central America & the Caribean General Manager, Mexico (start up & greenfield) - Puebla, Mexico 2003 - 2007 2005-2007 2003-2004

■ PROSEGUR S.A. 2001 - 2003

General Manager, Alarms – Argentina

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■ E.I. du Pont de Nemours and Company

1993-2000

Regional Director – Strategic Communications & Food Initiatives – South America 2000

Solae (formerly Protein Technologies International), a Du Pont Business

Area Director – Mercosur, Chile & Bolivia 1999-2000 Area Director – Southern Cone - South America 1993-1999

■ Eli Lilly and Co., Elanco Animal Health

1990-1993

Product Manager – US 1992-1993 Product Manager – International 1990-1992

FOREIGN LANGUAGES

Fluent in English, Spanish and Portuguese. German working knowledge

EDUCATION

MSIA, Management; Krannert School of Management, Purdue University, 1990.

Concentration: International Finance and Marketing

MS, Agricultural Economics; Purdue University, 1985.

Major options: Analytical Methods and Finance

BS, Business Administration; ESAN - Foundation of Applied Sciences, Brazil, 1980.

COMPETENCIES

Leadership

Thinking through the organization's differences, defining them, and establishing them clearly and visibly.

- Coordinated independent Business Units in LATAM that doubled regional revenue in 4 years, with 17% margin improvement, and the corresponding organizational restructuring. (12-16)
- Organized and led multifunctional team that added US\$ 2,5 million revenue, and obtained the award to best commercial performance of 2013. (12-13)
- Drove strong cash preservation program, aggressive pricing strategy, and cost reductions to realign the South American region to new economic environment, resulting in 21% improvement in EBIT and 45% in FOCF. (08-09)
- Directed start up and greenfield processes in Argentina, Brazil, Chile and Mexico, which increased sales and profitability over project plans. (93-99/03-06)

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Execution

The missing link between aspirations and results.

- Focused limited resources and technology development in largest opportunities leading to specific industry segment 3X revenue growth in Latin America, and consequential organizational growth. (12-17)
- Analized and defined market model which led to the closing of operations in Central America and the Caribbean which resulted in a \$2 million EBIT improvement for the region. (05-06)
- Integrated four companies in Latin America, in different stages of development, into a consolidated regional structure which allowed for a 20% EBIT improvement. (07-08)
- Established a results oriented culture during historical recession that enabled the most profitable business group in the country, and the was awarded the 2012 Best Global Operation. (01-03)

Strategic Planning

Providing company capabilities to gain a sustainable edge over its competitors.

- Member of the Strategic Leadership Team of the company, which develops strategic and operational plans, both for global and regional implementations. (14-18)
- Developed communication strategy to media and customers that led to the capture of strategic competitive distributors. (05-06)
- Restructured company severely cutting costs, personnel and driving segmented target ABC1 marketing strategy, in anticipation of worst economic recession, which allowed to surpass forecasted EBIT. (01-02)
- Researched, designed and coordinated market development and customer needs strategy which focused on pricing/value model that provided a 40% increase in market share. (98-99)

Creativity

Expand, extend, develop, mature - and activate all the capabilities of the organization to reach its potential.

- Development of raw material supplier network, executing multiannual contracts for 60% of forecasts, variable/ fixed price formulas, and increase in terms to 60 days CAD, vs BL cash payments. (14-16)
- Created an association of non-competitive co-suppliers generating value added and critical mass in targeted markets, permitting for a larger market share and cross merchandising opportunities. (97-98)
- Designed incentive programs for all operative personnel leading to 20-45% productivity growth in all functional areas of the business. (01-02)
- Led South America Du Pont strategic business units with food industry capabilites to provide a larger value to key customers; which improved returns and growth to the corporation's Food Industry Enterprise. (2000)

PERSONAL

Argentina and USA citizenship, Brazil and Mexico resident permits. Available for traveling, will relocate on short term assignments.

REFERENCES